

Q4 2025 Earnings Release

2026. 2. 10 NCSOFT IR



Disclaimer

The financial results for Q4 2025 have been prepared on an unaudited basis and may be subject to change during an independent auditing process.

Please note that NCSOFT will not be responsible for individual investment decisions based on this material.

※ Key Consolidated Subsidiaries (based on K-IFRS):

NCSOFT Corporation(HQ, KOR), NC West Holdings(100%, USA),
NC America(100%, USA), NC Europe(100%, GBR), NC Japan(100%, JPN),
NC Taiwan(100%, TWN), NCSOFT Service(100%, KOR), NC Dinos(100%, KOR),
NC ITS(100%, KOR), NCSOFT Asia Holdings(100%, SG), NC IDS(100%, KOR),
NC QA(100%, KOR), FirstSpark Games Co., Ltd.(100%, KOR),
BigFire Games Co., Ltd.(100%, KOR), Ludius Games Co., Ltd.(100%, KOR),
NC AI Co., Ltd.(100%, KOR)

Table of Contents

I. Consolidated Earnings

1. Financial Highlights
2. Revenue Breakdown
3. Cost Breakdown

II. Appendix

4. Consolidated Financial Statements

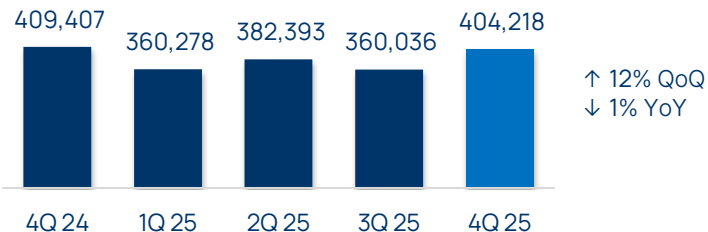
1. Financial Highlights (Quarterly)

- Q4 revenue was KRW 404.2 billion, up 12% QoQ and down 1 % YoY
- Operating income was KRW 3.2 billion, turning profitable
- Pre-tax income came in at KRW 28.2 billion with a net loss of KRW 1.5 billion, reflecting the absence of prior-quarter one-time gain from the real estate sale and reduced impact from FX-related income

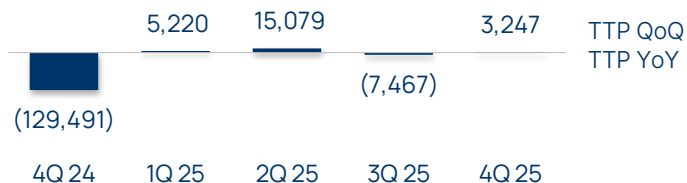
Quarterly Performance

(Unit : KRW MN)

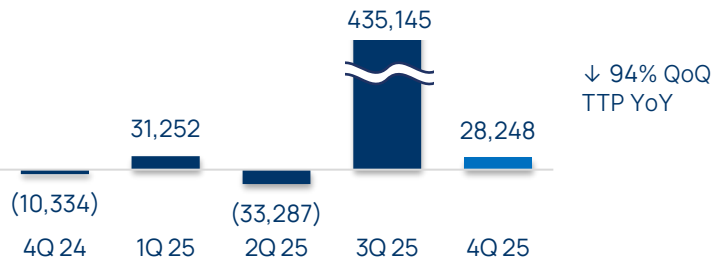
Revenue



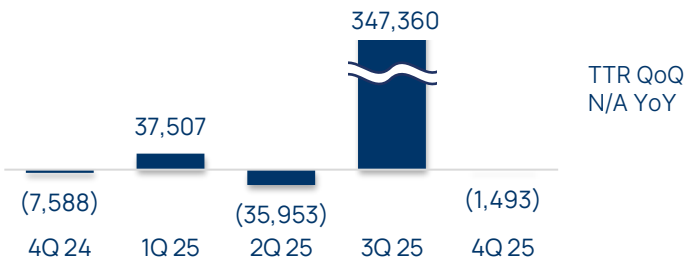
Operating Income



Pre-tax income

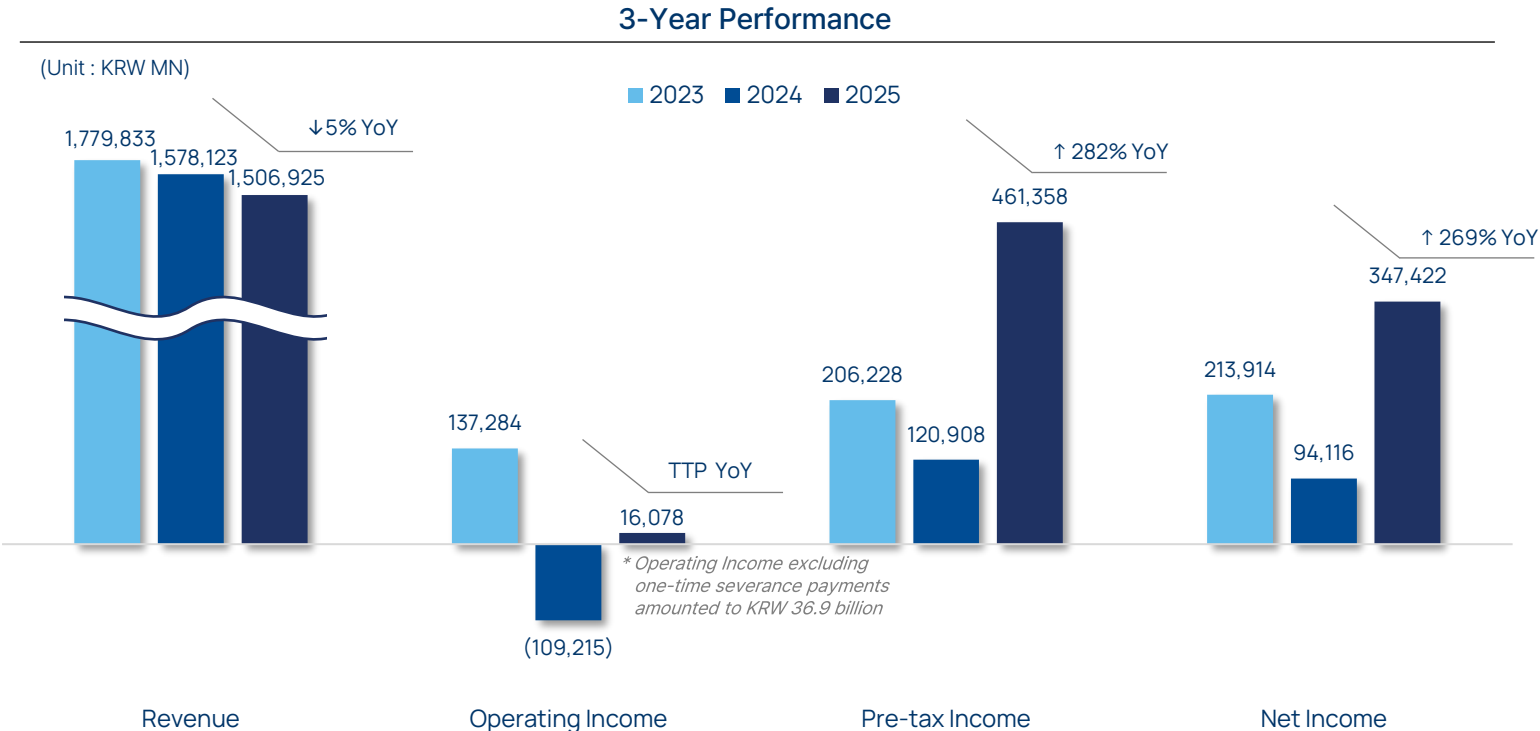


Net Income



1. Financial Highlights (Yearly)

- FY25 revenue posted KRW 1,506.9 billion (YoY -5%) and operating income was KRW 16.1 billion (TTP YoY)
- Pre-tax income totaled KRW 461.4 billion (YoY + 282%) and net income closed at KRW 347.4 billion (YoY +269%), driven by the one-time real estate sale reflected in 2025



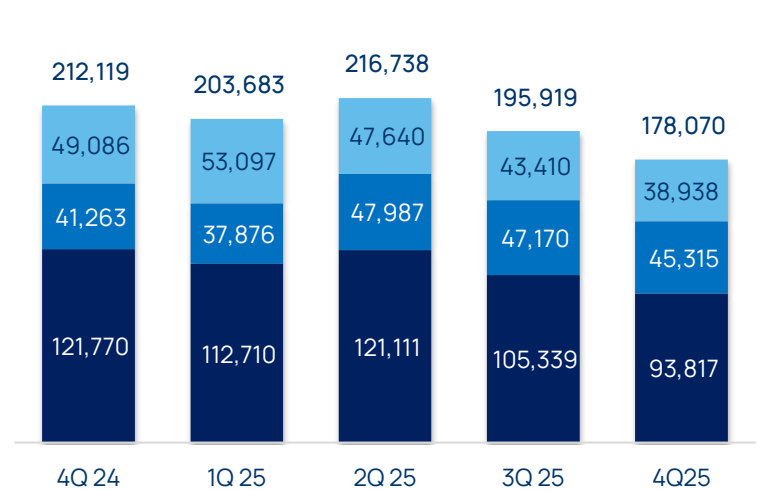
2. Quarterly Revenue Breakdown (By Game)

- Q4 mobile games revenue recorded KRW 178.1 billion, down 9% QoQ, following the initial surge from new server launches and regional expansions, representing 44% of total revenue
- PC online games revenue recorded KRW 168.2 billion, up 92% QoQ and 80% YoY, driven by the successful launch of Aion 2 and strong sales from the Guild Wars 2 expansion, representing 42% of total revenue

Mobile Games

(Unit : KRW MN)

■ Lineage M ■ Lineage 2M ■ Lineage W

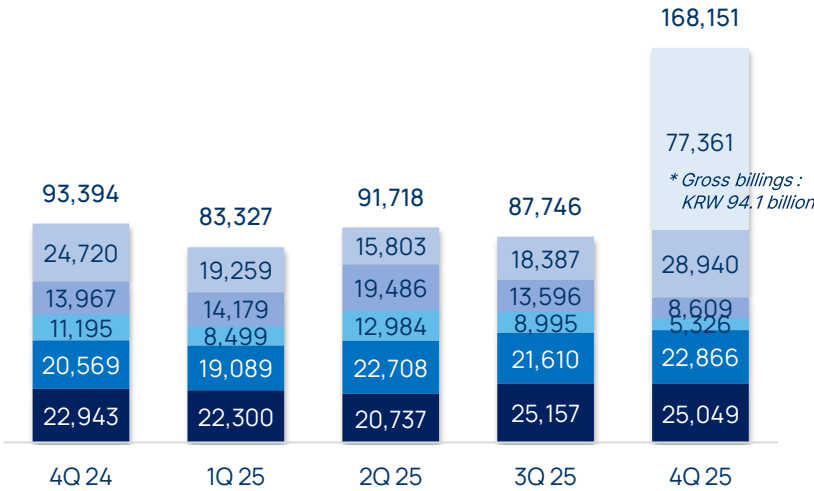


* Not including other mobile games

PC Online Games

(Unit : KRW MN)

■ Lineage ■ Lineage 2 ■ Aion ■ Blade & Soul ■ Guild Wars 2 ■ Aion 2



* Gross billings :
KRW 94.1 billion

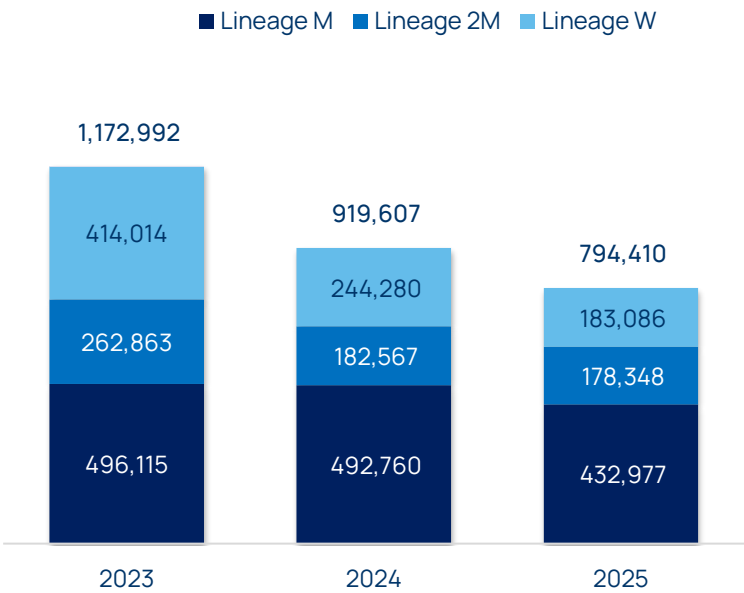
* Not including other PC online games

2. Yearly Revenue Breakdown (By Game)

- FY25 mobile games revenue totaled KRW 794.4 billion, down 14% YoY, accounting for 53% of total revenue
- PC online games revenue increased 23% YoY to KRW 430.9 billion, accounting for 29% of total revenue

Mobile Games

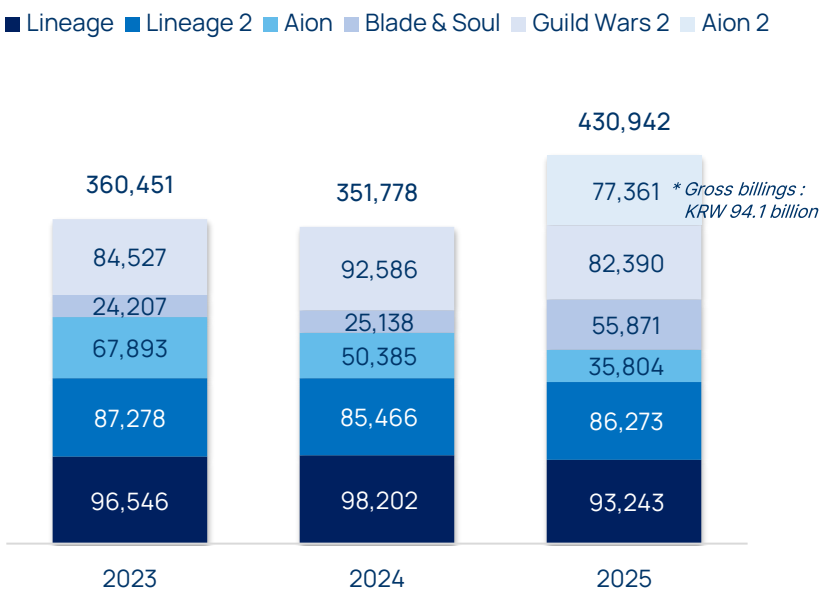
(Unit : KRW MN)



* Not including other mobile games

PC Online Games

(Unit : KRW MN)



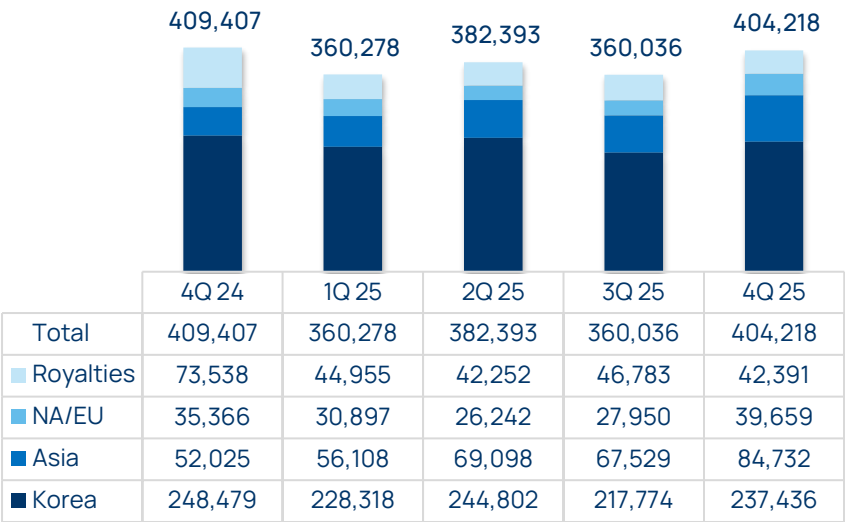
* Not including other PC online games

2. Revenue Breakdown (By Region)

- Q4 Korea revenue increased 9% QoQ to KRW 237.4 billion, supported by the Aion 2 launch
- Asia revenue grew 25% QoQ, recording KRW 84.7 billion
- NA/EU revenue increased 42% QoQ to KRW 39.7 billion, mainly driven by the robust sales of Guild Wars 2 expansion

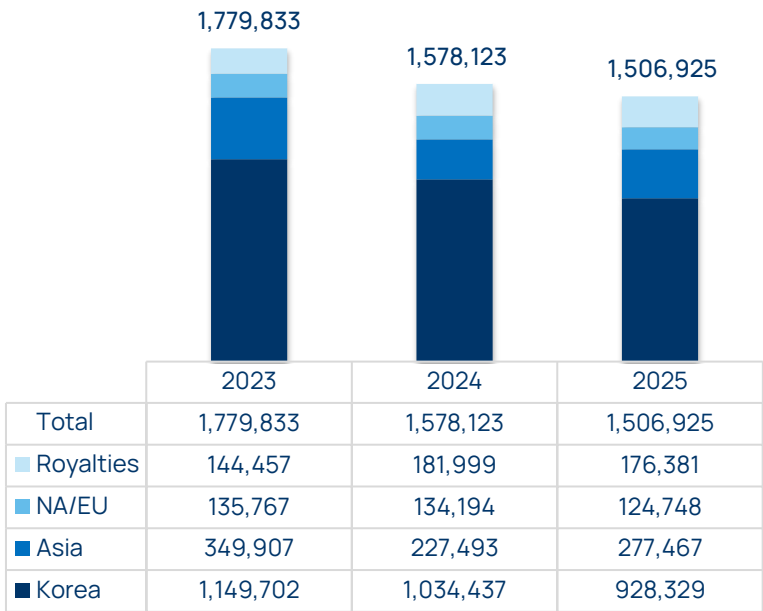
Quarterly

(Unit : KRW MN)



Yearly

(Unit : KRW MN)

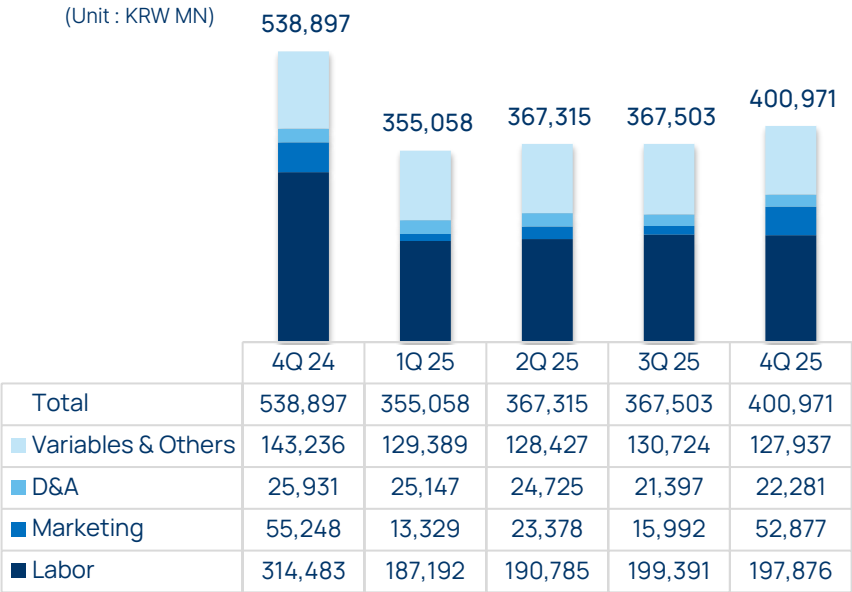


3. Cost Breakdown

- FY25 operating expenses totaled KRW 1,490.8 billion, a 12% YoY decrease, while Q4 number increased 9% QoQ to KRW 401.0 billion
- FY25 labor costs decreased 14% YoY to KRW 775.2 billion, driven by the lower one-time severance payments, with Q4 labor costs recorded KRW 197.9 billion, down 1% QoQ
- FY25 marketing spend decreased 18% YoY to KRW 105.6 billion. Q4 marketing spend increased 231% to KRW 52.9 billion, impacted by new title release and game show participation

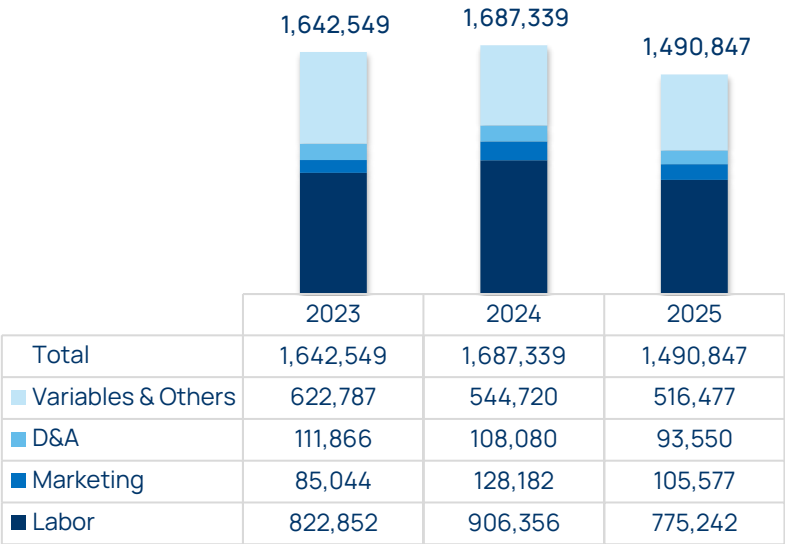
Quarterly

(Unit : KRW MN)



Yearly

(Unit : KRW MN)



4. Consolidated Financial Statements

Statement of Financial Position

(Unit : KRW MN)

	FY 2024	FY 2025
Assets		
I. Current assets	1,788,537	2,266,590
Cash and cash equivalents	1,260,473	503,522
Short-term financial instruments	178,293	491,465
Account receivables	130,279	187,483
Other receivables	36,941	21,532
Short-term investment assets	39,816	1,008,380
Non-current assets held for sale	87,425	-
Others	55,309	54,207
II. Non-current assets	2,165,404	2,066,551
Long-term loans	8,050	500
Other receivables	22,131	21,904
Long-term investment assets	813,452	678,720
Investment stocks in associated companies	50,198	71,654
Investment property	-	-
Tangible assets	997,620	1,034,694
Intangible assets	103,873	110,596
Others	170,079	148,484
Total assets	3,953,941	4,333,140

	FY 2024	FY 2025
Liabilities		
I. Current liabilities	322,188	641,190
Borrowings	-	129,966
Account payables	70,549	105,862
Lease liabilities	45,845	49,240
Current tax liabilities	721	53,138
Other current liabilities	193,718	302,770
Liabilities held for sale	11,354	-
Other provisions	-	213
II. Non-current liabilities	568,165	321,520
Debentures and borrowings	169,805	39,946
Defined benefit obligations	1,263	3,326
Long-term employee benefits	21,033	21,862
Lease liabilities	163,806	137,867
Others	212,256	118,519
Total liabilities	890,353	962,710
Shareholders equity		
Capital stock	10,977	10,977
Other paid-in capital	(365,222)	(239,534)
other components of equity	(61,168)	(75,623)
Retained earnings	3,473,871	3,669,049
Non-controlling interest	5,130	5,562
Total shareholders equity	3,063,589	3,370,431
Total liabilities and shareholders equity	3,953,941	4,333,140

4. Consolidated Financial Statements

Income Statement

(Unit : KRW MN)

	4Q 24	1Q 25	2Q 25	3Q 25	4Q 25	FY 2024	FY 2025
Revenue	409,407	360,278	382,393	360,036	404,218	1,578,123	1,506,925
Operating Expenses	538,897	355,058	367,315	367,503	400,971	1,687,339	1,490,847
Operating Income	(129,491)	5,220	15,079	(7,467)	3,247	(109,215)	16,078
Non-operating Income	119,156	26,032	(48,366)	442,612	25,001	230,123	445,280
Pre-tax Income	(10,334)	31,252	33,287	435,145	28,248	120,908	461,358
Income Tax	(2,746)	(6,255)	2,666	87,785	29,741	26,792	113,936
Net Income	(7,588)	37,507	(35,953)	347,360	(1,493)	94,116	347,422
Equity Attribution to the Owners of the Parent Company	(7,455)	37,760	(35,412)	346,699	(2,377)	94,215	346,670
Non-controlling interest	(134)	(253)	(541)	661	885	(100)	751

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